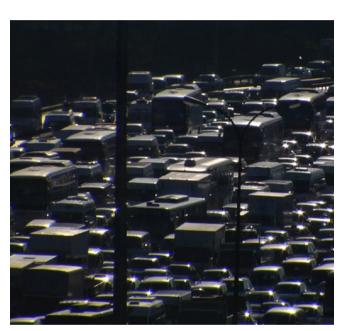


## Congestion



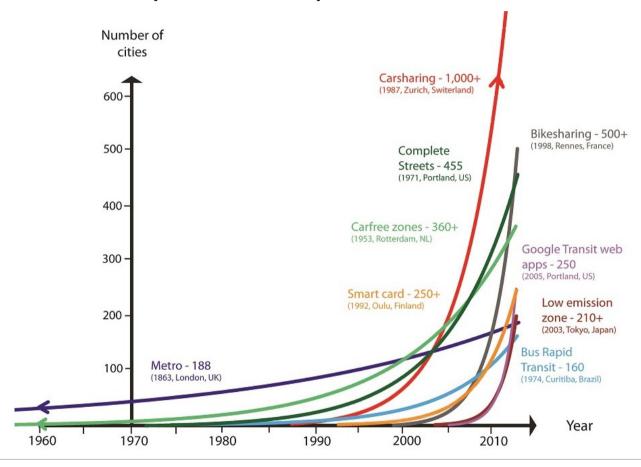
## Sprawl



## Inefficiency



## NEW TRENDS PICKING UP: Sustainable Transport Adoption Curve





## What are the trends in new mobility ventures in India?

#### **Shared Mobility**

is creating new markets

- Ride Share / Car Pool
- Vehicle Share
- Park Share

## Ride-sourcing Platforms

are disrupting informal markets

- Car
- Auto rickshaw
- Van/Bus

## **Commuter Experience**

is driving new businesses

- Driver Training
- Transit Apps
- Easy Payments

## **Product Innovation**

is changing human behavior

- Vehicle Design
- E-Mobility

## Data Driven Decision Making

is optimizing systems and processes

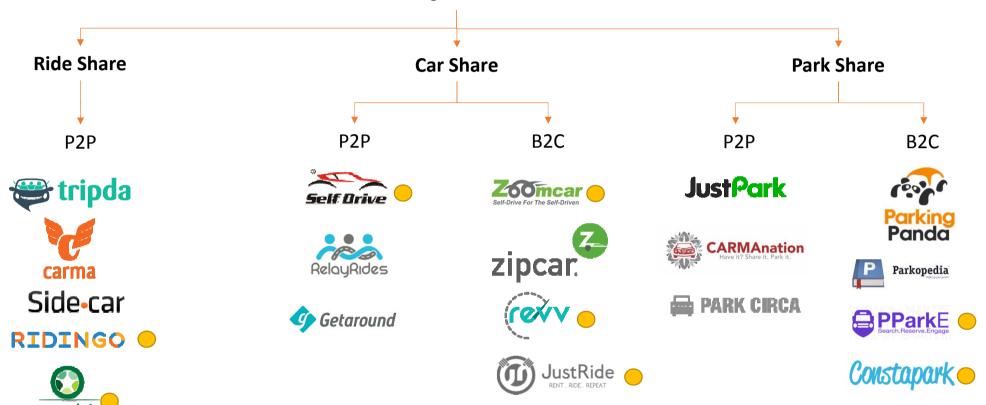
- Fleet Management and Vehicle Tracking
- Connected Cars / IOT

market potential | stakeholder analysis | business model | barriers | enablers | impact analysis



#### Trend 1: Shared Mobility

is creating new markets.



Ride Sharing is evolving but continues to have low ridership. Global companies BlaBla Car and Tripda have entered India.

Indian company

The global B2C space is growing with entry by Hertz, Enterprise Rent-A-Car, Avis, Daimler, BMW and U-Haul. This market is still nascent in India. However, the self drive car rental place is an upcoming one.

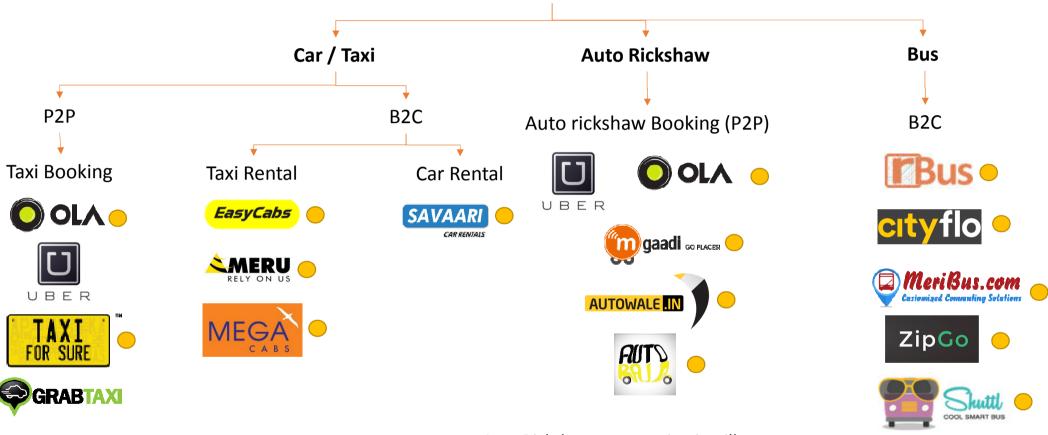
Park Sharing is in early stages in India. While there are some B2C models aggregating parking spaces and offering on demand valet, there are currently no P2P models.



#### Trend 2: Ride-sourcing Platforms

Indian company

are disrupting informal markets.



Though mired in regulatory issues, P2P models are well developed in India. Ola Cabs bought TaxiForSure for \$200 million in a cash and stock deal— the second-biggest ever in India's fledgling startup world in 2014.

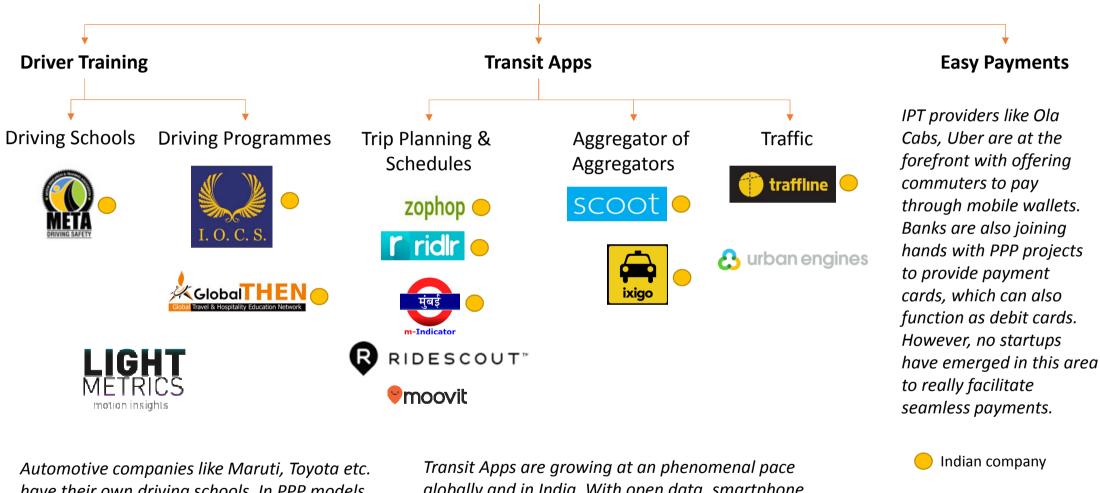
Auto Rickshaw aggregation is still in early stages in India but is gaining scale via growing startups and inclusion of rickshaws on the Ola and Uber platforms.

Bus aggregation is an upcoming space which has attracted the attention of entrepreneurs and investors alike.



#### Trend 3: Commuter Experience

is driving new businesses.



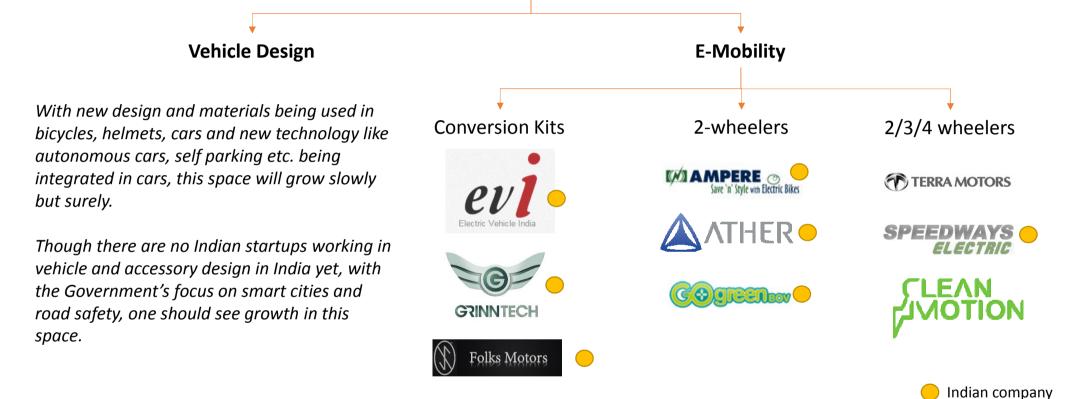
Automotive companies like Maruti, Toyota etc. have their own driving schools. In PPP models with the government, these offer most of the driver training in the country.

Transit Apps are growing at an phenomenal pace globally and in India. With open data, smartphone penetration, and technological advancement, this area will see a lot of activity.



#### **Trend 4: Production Innovation**

is changing human behaviour.



It is estimated that if India's electric vehicle market takes off, INR 40,000 crore worth of fuel will be saved. The Government's Mission Plan 2020 envisages demand incentive scheme for faster adoption of Electric Vehicles which makes this space worth looking out for.



#### Trend 5: Data Driven Decision Making

is optimising systems and processes.















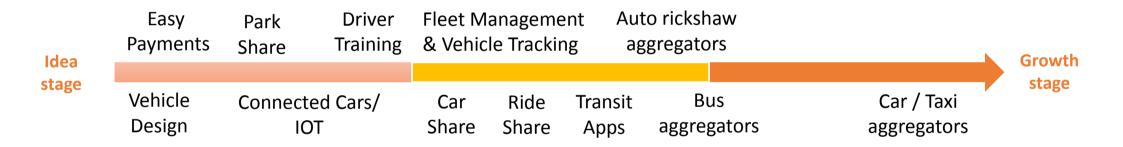
Fleet Management is one of biggest opportunities thanks to policy initiatives by central and local government and demands for improved security in public transport. This space is, however, still evolving.



The government's focus on smart cities and private sector engagement like Mahindra collaborating Vodafone, to create M2M-enabled e20 electric car is changing the landscape of IOT. There are very few startups in this space.



### How are these trends evolving in India?



Indian mobility businesses raised \$365 million in 2014. 60% was raised by taxi aggregators.

Only a miniscule number of mobility businesses in other segments have been able to raise funding.

#### Challenges and barriers include

Regulation and policy issues

Lack of open data

High cost of technology and research

Access to seed funding



### **Case Study- Mumbai**

#### **Key findings (customer perspective)**

- High Quality of Service
- Switching from all modes to On-demand cabs
- Usage for personal trips and to major destinations
- Parking -issue for using personal vehicles

## Key findings (driver perspective)

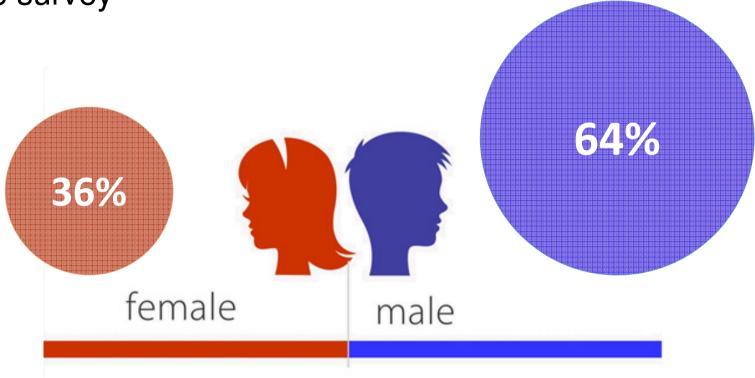
- On-demand cab drivers are satisfied
  - High number of trips with potential for incentives
  - Able to rate customers
  - Increase in income levels
- Impact on the current players
  - Reduction in number of trips and income levels
  - Need to transition to demand responsive

## Customer perspective

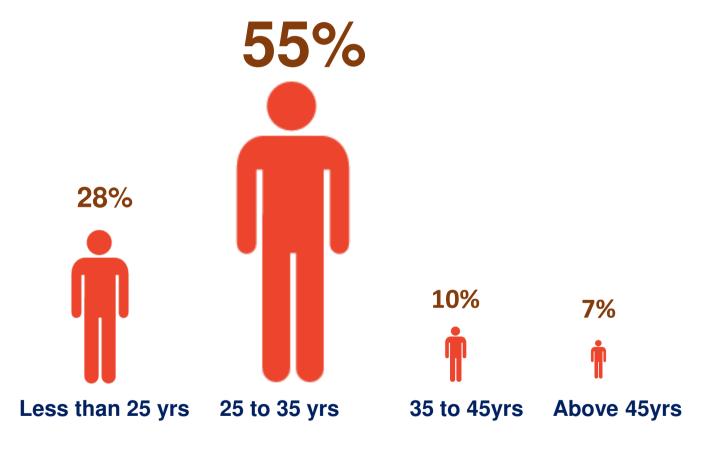
## **Survey details**

• Sample Size- 246





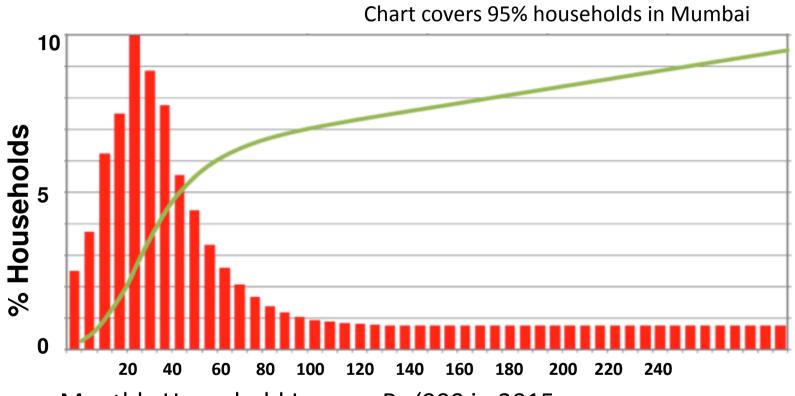
## Age group



Source: WRI India- EMBARQ Survey



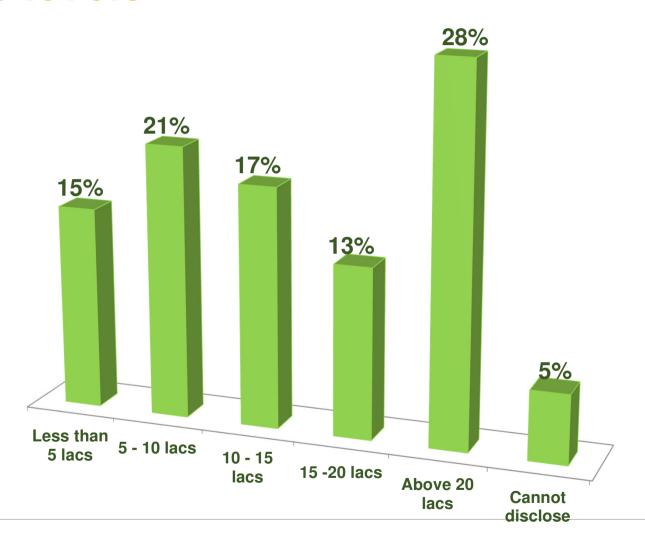
#### Income levels in mumbai



Monthly Household Income Rs '000 in 2015 (assuming hh income distribution as in 2005)

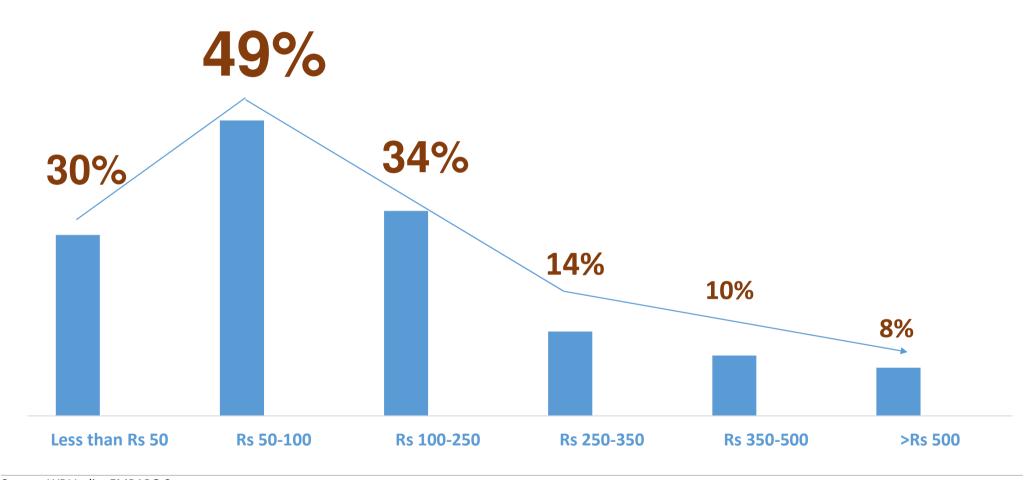
WRI INDIA | SUSTAINABLE CITIES

### **Income levels**



WRI INDIA | SUSTAINABLE

## **Expenditure on daily commute**



Source: WRI India- EMBARQ Survey



## Vehicle ownership

35%

Do NOT have a vehicle & have income >10 lacs

#### **On-demand cabs**

80 %

Have used the service at least once

## **Service quality**



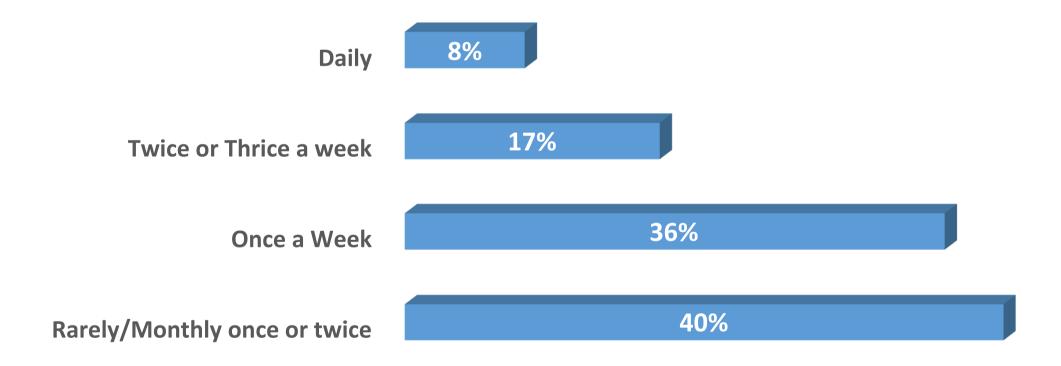
Source: WRI India- EMBARQ Survey



## Reason for the usage



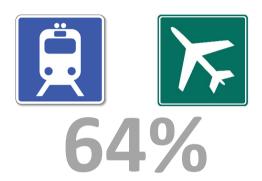
## Frequency of use

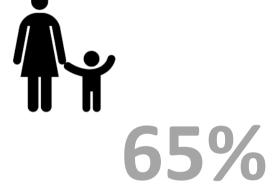


Source: WRI India- EMBARQ Survey



## Trip purpose







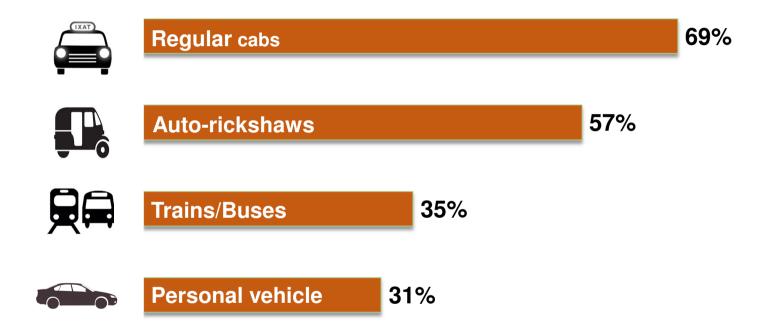
47%

DAILY | 21%

Source: WRI India- EMBARQ Survey

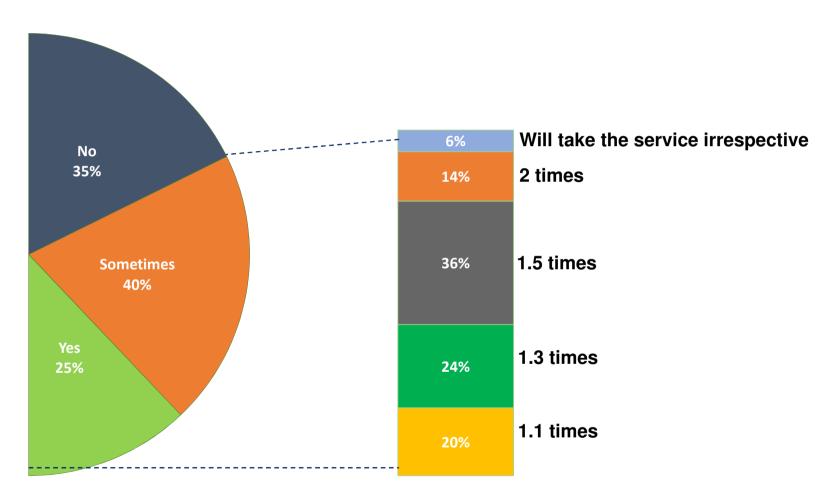
**WRIINDIA** | SUSTAINABLE

#### Prior mode of travel



WRI INDIA | SUSTAINABLE CITIES

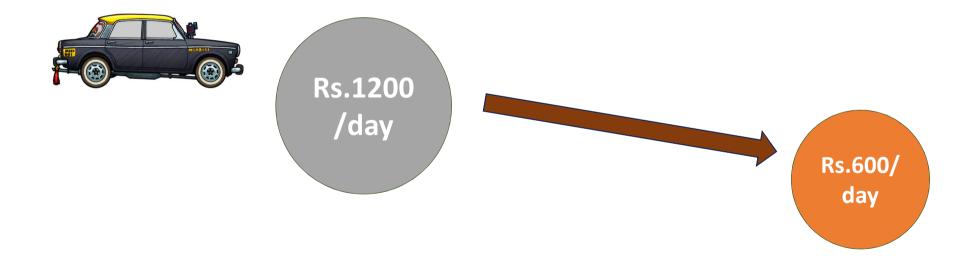
## **Surge pricing**





## Driver perspective

## **Black and yellow taxis**



Source: WRI India- EMBARQ Survey



#### **Cool-cabs**

• 50-70% reduction in Income



## **Comparison of CAB SERVICES**



- Police verification includes license, Aadhar card, ration card
- Avg income 18000 Rs/month
- Operate for 12 hrs shift
- Panic button
- Driver training includes app usage, behavior towards customer and 80km/hr speed limit



- Have to pay for permits, license, badge and fines
- Focused on NRI and out of station passengers
- Operate for 4hr/8hr shift
- Expensive compared to ondemand cabs
- No panic button
- No driver training



- Permits are rented out illegally
- Avg Income Rs. 500/day
- Operate mainly in the island city
- Operate for 10-12 hours,30days/month
- No panic button
- No driver training

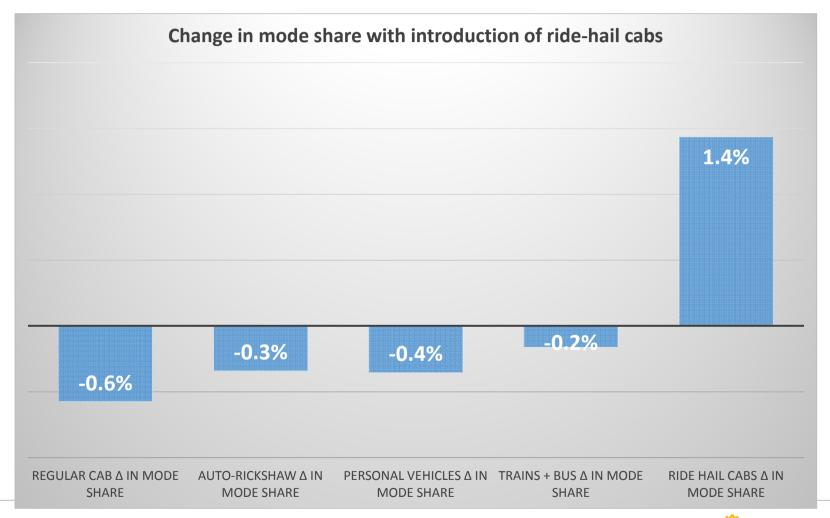
Source: WRI India- EMBARQ Survey



## City Wide Impact

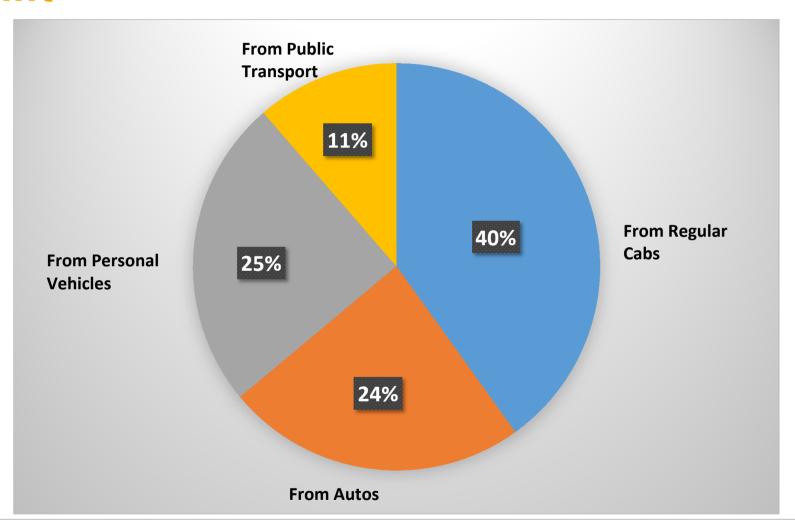


#### **Mode Share**



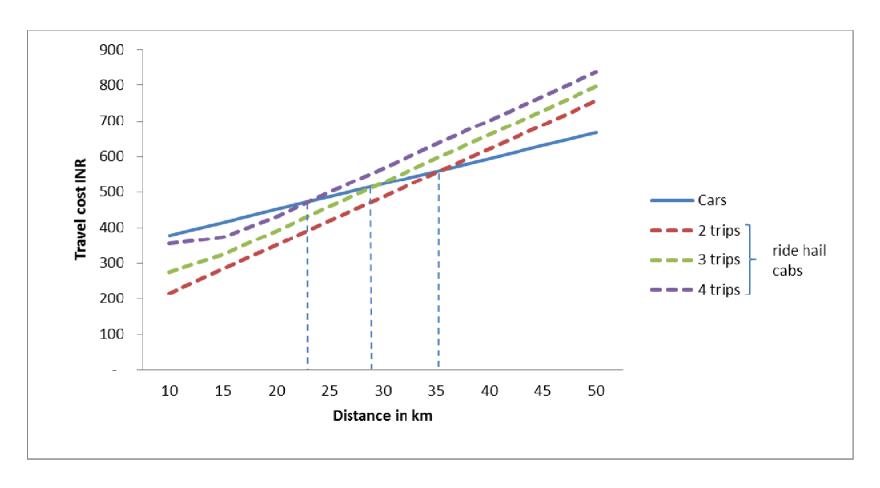


### **Mode Shift**





### **Travel Costs**



## Potential Car ownership in the city

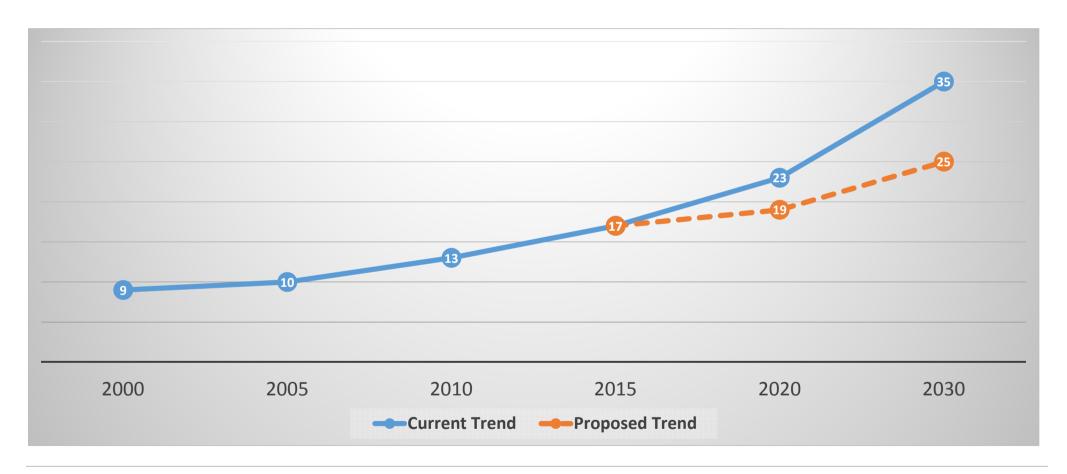
# 2-3 Lac Cars

In the next 5 years (Age group 25-45 yrs)





# DELAY IN VEHICLE OWNERSHIP (per 1000 population)



#### **On-demand bus**



63% (YES")

## **Key findings (city-wide)**

- Potential to delay personal vehicle ownership
- On-demand services is a growing mobility trend and a solution
- Need a governance system to facilitate the management of these trends

## **Current regulatory framework**

**Fare structure** 

Vehicle and fuel

Permit and driver

## Key metrics for ipt in mumbai

**Availability** 

**Driver income** 

**Efficiency** 

**Affordability** 

Coverage

Safety

Quality

**Environment** 











#### **CONTACT US**

For more information, write to Pawan.mulukutla@wri.org

